The New Benchmark Customer Satisfaction Study For IRS Form 941TeleFile

Prepared For:



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Prepared By:



Background & Purpose

- The IRS conducted benchmark Customer Satisfaction research for its Form 941TeleFile
 Business e-file product in 2001. However, the target audience in that study was
 decision-makers and not necessarily the person who actually prepares Form 941.
- The IRS later decided to focus subsequent satisfaction surveys only on the person preparing Form 941 and to re-benchmark Customer Satisfaction for Form 941TeleFile.
 In the process of developing a new benchmark study, the IRS also decided to reconfigure survey questions to get at information more relevant to 941TeleFile today.
- Still, the basic objectives of the new benchmark study are the same as before:
 - To <u>establish new benchmarks</u> for satisfaction levels among Form *941TeleFile* Users (preparers).
 - To <u>secure any new ideas that Users would like the IRS to explore</u> in terms of electronic filing of Form 941TeleFile.
 - And to <u>determine why Eligible Non-Users of the electronic Form (who prepare Form 941) are not using the electronic product</u> and what the IRS can do to stimulate their usage.
 - Note: with strong similarity in the composition of this year's sample and that of 2001, we have provided comparative measures from the two studies on key data points.



Method, Scope & Timing

- The fieldwork for the new benchmark study was conducted by telephone from Russell Research's national telephone interviewing facility in Wayne, NJ, during the period of September 24 to November 11, 2003.
- A total of 1,000 interviews were conducted 500 with Users of 941TeleFile and 500 with Eligible Non-Users. All respondents were selected on a random basis from lists provided by the IRS.
- In the Detailed Findings later, the following types of graphic notation are used to call attention to nuances in data and bases and to note significant differences or other important learning among sub-groups.

*	An	asterisk	indicates	less than	½ of 1%.
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#	A number sign	indicates a small	base, with da	ta that are too	small for meanir	ngful analysis
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	Color-shaded boxes or	color fonts	highlight other	differences	or important	learning.
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Key Findings

- Results show <u>Form 941TeleFile</u> generating <u>high satisfaction among its Users</u> (78% "very satisfied" and 97% "very" or "somewhat" satisfied) <u>and, if it was not available, about half of the Users say they would revert to Paper filing of 941s.
 </u>
- However, <u>Eligible Non-Users have strong resistance to the product</u> (with only 10% "very" likely to use it and 35% "very" or "somewhat" likely). Their main barriers, aside from a comfort with the Paper method, are that they are <u>not aware of the confirmation of receipt feature</u> and feel that it's <u>too complex</u> and <u>too time-consuming</u>. <u>Lack of awareness</u> is also a problem, with only 40% of Non-Users aware of *941TeleFile* without being prompted with the product name.
 - Non-Users offer <u>few suggestions for increasing their likelihood of use</u>, aside from saying "make it mandatory". However, in a separate measure, we found that a substantial number of those Non-Users who were interested in 941TeleFile (about two-thirds of the 35% very/somewhat likely to use) said that being able to TeleFile their 940EZ would increase their interest in using 941TeleFile.
- The Non-User <u>perception of 941TeleFile</u> as "too time-consuming" appears to be justified, with Users reporting a preparation time that is about 10 minutes longer than we found among Non-Users (and the Paper form). In line with this, the Users told us that <u>the product would be improved most by "making it faster/quicker" and by "eliminating repetitiveness in data entry".</u>
- Overall, these results tell us that <u>941TeleFile</u> serves as an important strategic tool for Business <u>e-file</u> and that its <u>elimination would impede growth of the Business <u>e-file</u> program. Outside of these findings, analysis of year-to-year growth, cost per call, etc., would show whether the program can be sustained as is, and other research could tell us what specific modifications to the product (e.g., decreasing repetitiveness in data entry, minor usage fees, etc.) would increase the usage and/or cost-effectiveness of <u>941TeleFile</u>.</u>

Detailed Findings

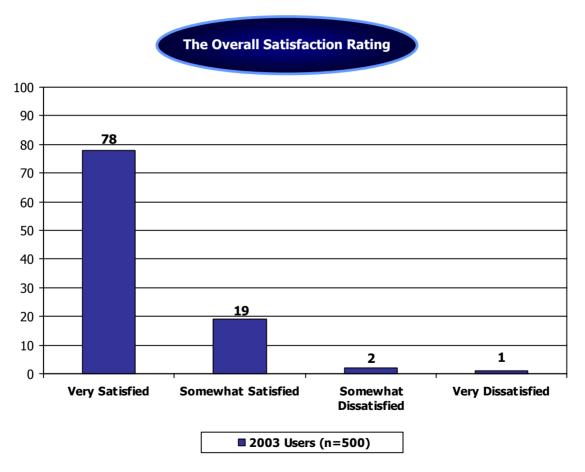


Findings Among 941TeleFile Users



Overall Satisfaction With Form 941TeleFile

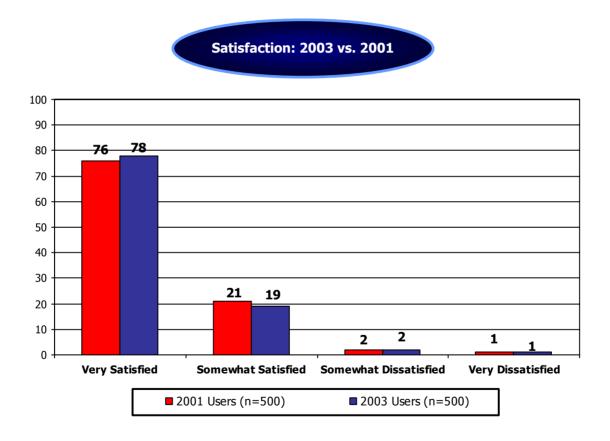
• The *941TeleFile* product achieved <u>a high satisfaction score</u> among Users, with over three-fourths "very" satisfied and with virtually all of the remainder at least "somewhat" satisfied.





Overall Satisfaction: 2003 vs. 2001

• The satisfaction levels we found among this year's user/preparer sample are very similar to what we found among the decision-makers in the 2001 survey.



Reasons For The Satisfaction Rating

- When we look at reasons for the 2003 overall satisfaction rating, we see that "ease/convenience" is driving the high overall rating point (the "very satisfied" rating).
- Those who were less than "very" satisfied focused mainly on the product being "too time-consuming/slow", with too much "repetition", "waiting", and "re-starts".

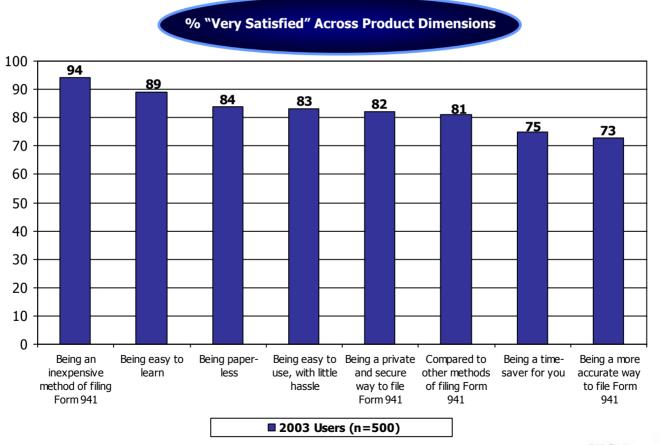
	Very <u>Satisfied</u>	Less Than Very <u>Satisfied</u>
Total 941TeleFile Users	(390) %	(110) %
Q. 7 – Reasons For Satisfaction Rating:		
NET WHO MENTIONED SOMETHING POSITIVE	<u>100</u>	<u>30</u>
Ease/Convenience (subnet) Easy to use You can do it anytime/at your convenience Don't have to mail it Don't have to figure out totals yourself	85 53 11 9 8	23 14 5 1 2
Speed (Mainly "it's fast", "saves time", "takes less time") Confirmation/you get confirmation of receipt/a confirmation number Accuracy/it's accurate	33 12 10	6 8 2
NET WHO MENTIONED SOMETHING NEGATIVE	<u>*</u>	<u>76</u>
It's too time-consuming/too slow/takes too long It's repetitive/too much repetition in number entry You have to wait for prompts	 	38 13 8
If you make a mistake, you have to start back at the beginning	*	8



Overall Satisfaction

Top-Box Satisfaction With Specific Dimensions Of *941TeleFile*

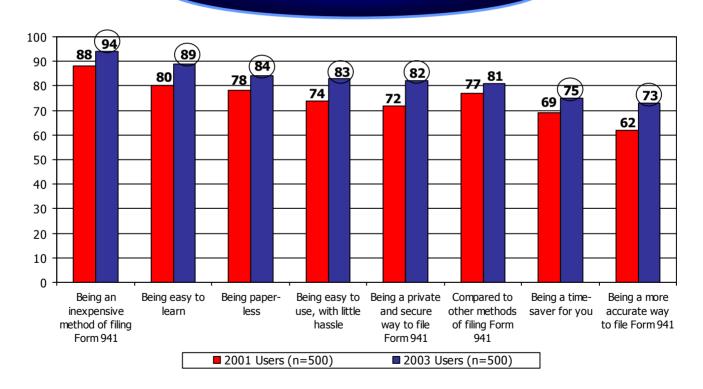
• Users rated their satisfaction with specific dimensions of *941TeleFile* and when we look at the highest satisfaction rating on each of these ("very satisfied"), we see strong, 80%+ satisfaction with all dimensions except "being a time-saver" and being "more accurate".



Top-Box Satisfaction With Dimensions: 2003 vs. 2001

• Again looking at the top-box/"very satisfied" ratings and comparing them to those of 2001, we see significantly higher satisfaction among this year's users/preparers than we found among the decision-makers in 2001.







Suggested Improvements For Form 941TeleFile

• One-fourth of the 2003 Users offered specific suggestions for improvement of *941TeleFile*. The top mention was to "make the process faster/quicker", followed by "eliminate some of the repetitiveness of the form" and "quicker/shorter prompts".

Total <i>941TeleFile</i> Users	Total <u>Users</u> (500) %
Q. 8/9 – % With Suggestions For Improvement In 941TeleFile (New Base=Total Claim That 941TeleFile Can Be Improved)	<u>25</u> (126)
Specific Suggestions For Improvement	
Make the process faster/quicker	18
Eliminate some of the repetitiveness of the form	14
The prompts should be quicker/shorter prompts	10
Need to be able to adjust cent fractions without hanging up/the fractions are confusing	9
Need a way to skip instructions if you know how to use it already	8
All data should not have to be re-typed if a mistake occurs	6
Need a way for the system to recognize your previous years' records	5
Need a better way of checking the information you've inputted	5



Recall of Information About Form 941TeleFile

• About half of all Users said that they have seen information related specifically to Form 941TeleFile, with the top recall being "forms", "instructions/tax records", and "publications". Far fewer Users recall 941TeleFile information at irs.gov, marketing brochures/flyers, or other forms of information.

Total 941TeleFile Users	Total <u>Users</u> (500) %
Q. 11/12 - Recall of Specific Information of 941TeleFile	
% Recalled 941TeleFile Information (New Base=Total Recall 941TeleFile Information)	<u>51</u> (254)
Forms	80
Instructions/Tax Records	65
Publications	57
Information at the IRS's website – irs.gov	19
Invitational Flyers or Marketing Brochures and Marketing Flyers	18
Information from Software Vendors	3
Newspaper or Magazine Ads	2
All Other Mentions	5
Can't Recall	1



General Helpfulness of Information About *941TeleFile*

• Those Users recalling *941TeleFile* information indicated that they found it quite helpful, mainly because it provided precise instructions/directions and was easy to use and understand.

Total Recall 941TeleFile Information Q. 13 — Overall Helpfulness of Information	Total <u>Users</u> (254) %
VERY/SOMEWHAT HELPFUL Very Helpful Somewhat Helpful	<u>95</u> 76 19
Not Very Helpful Not At All Helpful Don't Know/No Answer	* 2 3
Q. 14 – Ways Information Was Very/Somewhat Helpful (Top Mentions) (New Base=Total Found Information To Be Very/Somewhat Helpful)	(240)
Told me exactly where I needed to start/told me how to use it	28
Easy to use/convenient	10
Easy to understand	9
Clear/clarify every line	9
Simple directions	8
Step-by-step instructions	7



Receiving Information About 941TeleFile

• Clearly, Mail is the primary channel for communicating with Users, with 98% recalling 941TeleFile information received through the Mail and with 92% saying they prefer to receive information via Mail. It is surprising that more do not choose Internet or e-mail as a communication channel, given that 86% (as we'll see later) are Internet-connected.

Total Recall 941TeleFile Information	Tota <u>User</u> (254 %
Q. 15 How Received 941TeleFile Information	
Mail	98
Internet	5
e-mail	1
Picked it up at post office/library	1
Picked it up at an IRS office	*
Bulletin Board	
All Other Mentions	2
Don't Know/Refused	1
Q. 16 How Prefer to Receive 941TeleFile Information	
Mail	92
Internet	15
e-mail	17
Pick it up at post office/library	6
Pick it up at an IRS office	6
Bulletin Board	1
All Other Mentions	2
Don't Know/Refused	*



What If **941TeleFile** Was Eliminated?

- We asked Users what they would do if 941TeleFile was eliminated. 46% said they would switch back to Paper, while only 51% would seek an electronic filing option.
- We also asked those using Electronic Funds Withdrawal what payment method they would use if *941TeleFile* was eliminated and found that 53% would return to Mail-In Payments with Voucher while 39% would use EFTPS.

Total <i>941TeleFile</i> Users	Total <u>Users</u> (500) %
Q. 46 – Method Would Use If 941TeleFile Were Elimina	<u>ated</u>
Paper	46
On-Line	40
Electronic Filing/e-file	11
Don't Know/No Answer	3
Q. 47 – Method of Payment Would Use If 941TeleFile	Were Eliminated
Mail in Payment with Voucher	53
EFTPS	39
Don't know/No Answer	8



Findings Among 941TeleFile Non-Users



Awareness of 941TeleFile Eligibility & Tax Record/Instructions

 At the start of the Non-User section of the survey (and after some discussion already about From 941TeleFile), about 8 out of every 10 Eligible Non-Users claimed to be aware they could use 941TeleFile and about the same number claimed to recall the "purple tax record and instructions".

Total <i>941TeleFile</i> Non-Users	Non-Users (500) %
Q. 17 – % Aware They Could Have Used 941TeleFile	83
O. 18 – % Recall Receiving Purple Tax Record & Instructions	79

• Still, to be sure they understood the form we were about to discuss in more detail, we read the following description of *941TeleFile*:

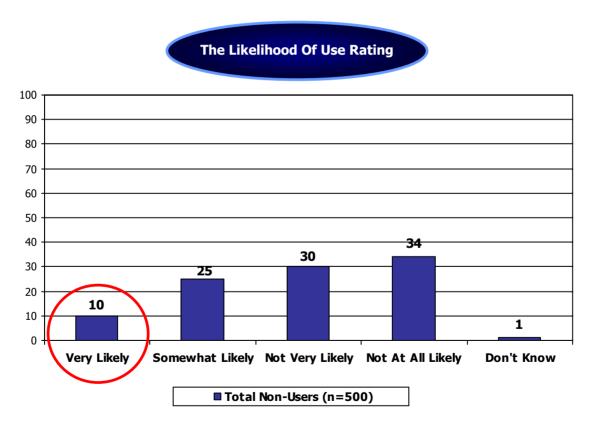
941TeleFile is an IRS e-file option for businesses filing Form 941, the Employer's Quarterly Federal Tax Return.

With 941TeleFile, you or others in your company, or your company's CPA, can file Form 941 by touch-tone telephone, using the telephone keypad to enter your tax data and signature verification -- and there is no reporting agent involved.



Likelihood of Using 941TeleFile

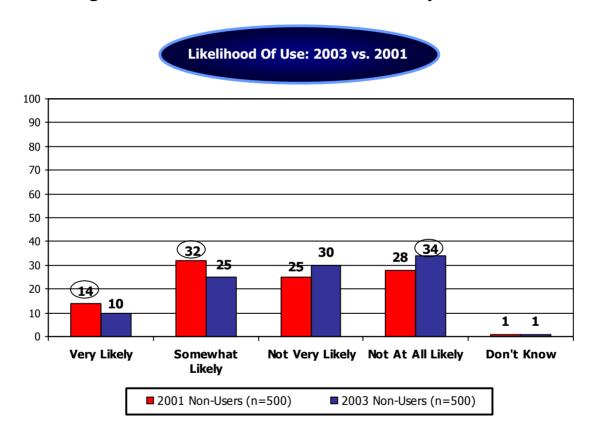
- After hearing the description though, only 10% of Eligible Non-Users said they were "very" likely to use 941TeleFile with just another 25% "somewhat" likely to use it.
- About two-thirds of Eligible Non-Users described themselves as <u>unlikely</u> to use the product.





Likelihood of Using 941TeleFile: 2003 vs. 2001

• The level of interest in use was <u>lower</u> among this year's Non-Users (all preparers of the form) than we found among the decision-makers in the 2001 sample.





Why Not Use 941TeleFile?

- We asked Non-Users aware of their eligibility to use 941TeleFile why they do not currently use it and found that the top barrier is the same as what we usually find among non-electronic filers "preference for/comfort with" the "traditional" (i.e., Paper) method of filing the form.
- However, beyond that, we also see some very clear perceptual barriers in that substantial segments of Non-Users think they do not get a receipt, consider 941TeleFile too complex, or consider it too time-consuming.

Total <i>941TeleFile</i> Non-Users & Aware of Eligibility Q. 21/22 — Reasons Not Currently Use (Unaided vs. Total Mentions)	Unaided <u>Mentions</u> (414) %	Total <u>Mentions</u> (414) %
Use/prefer traditional method	47	76
Other methods come with receipt/copy	23	53
Feel more comfortable/secure using another method	22	62
Other methods less complicated/easier/convenient	15	45
941 TeleFile is too time consuming/takes too long	15	32
Never learned how to use it	14	37
Would just rather do it myself (i.e., via paper)	7	32
Use tax preparer/accountant	3	10



Lack Of Awareness Of 941TeleFile Is Also A Barrier

- Another barrier to use of 941TeleFile is lack of awareness. However, this did not emerge as a barrier in the diagnostic measures just covered - it could not, as we had already prompted respondents with a description of the product going into the Non-User diagnostic section.
- However, we can see the importance of lack of awareness in the filing method awareness responses collected at the start of the survey. There, only 40% of Non-Users (vs. 95% of Users) mentioned 941TeleFile as a 941 filing option on an unaided basis, with 9% still not aware of it after being prompted. Total

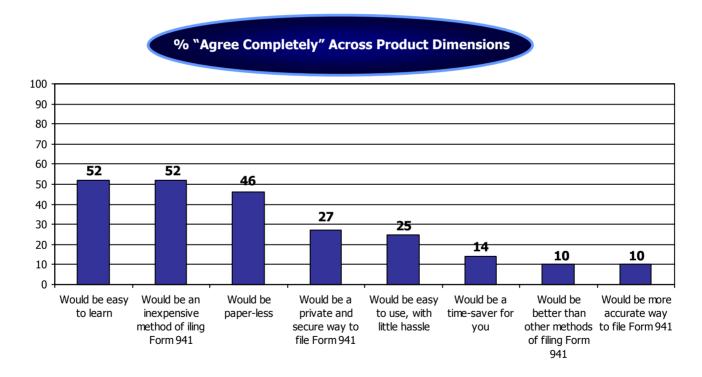
Total Interviews	Users (500) %	Non-Users (500) %
Q. 1 – Awareness of Methods of Filing Federal Form 941 (Unaided)		
941TeleFile	95	40
Self-Prepared 941 Paper	82	87
941 On-line	22	30
941 e-file	14	32
941 Paper Using a Tax Professional	10	23
941 Magnetic Media	4	3
All Other Mentions	2	2
Don't Recall/Refused/None	1	1
Q. 2 – Awareness of Methods of Filing Federal Form 941 (Total)		
941TeleFile	100	91
Self-Prepared 941 Paper	99	94
941 On-line	66	70
941 e-file	58	70
941 Paper Using a Tax Professional	66	73
941 Magnetic Media	61	54



Total

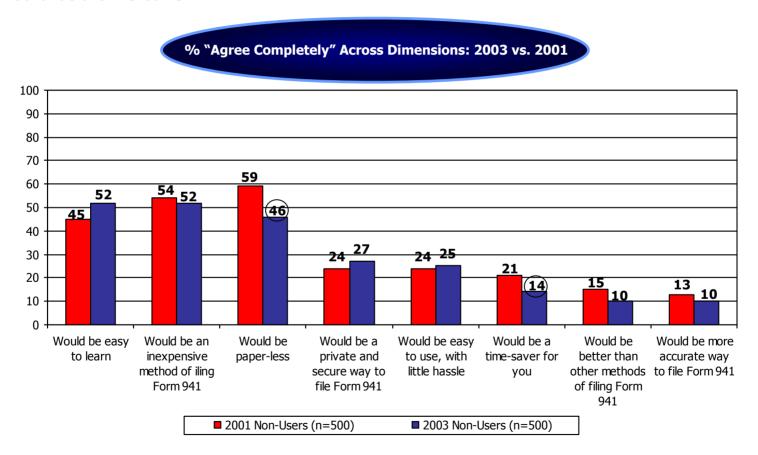
Perceptions Of 941TeleFile Among Eligible Non-Users

• In addition to the barriers we just reviewed, we can see from Non-User ratings (of a series of statements about *941TeleFile*) that they generally have low belief in many of the key benefits of the electronic form — especially its being "private/secure", "easy to use", "a time-saver", "better than other methods of filing 941", and "more accurate".



Perceptions Of 941TeleFile: 2003 vs. 2001

• Comparing the "agree completely" ratings this year with those we found in 2001, we see only two perceptual points with substantially lower ratings this year: "would be paperless" and "would be a time-saver".



Does 941TeleFile Really Take Longer To Complete?

Noting the mentions of 941TeleFile being "too time-consuming" and the low ratings of the
product in terms of being a "time-saver", we looked at User and Non-User estimates of the
amount of time it takes to complete Form 941 and found that the Form takes about 10 minutes
longer to complete when 941TeleFile is used. Note: these estimates include the amount of
time spent in record-keeping, learning the form, and in actually completing it.

Total Interviews	Total <u>Users</u> (500) %	Total <u>Non-Users</u> (500) %
Q. 43 – Time It Takes To Complete From 941		
Mean (In Minutes)	48.8 min	41.5 min
Median (In Minutes)	30.0 min	20.0 min



What IRS Can Do To Increase Usage

• When we asked Non-Users what the IRS could do to increase their likelihood of using 941TeleFile, only about half offered suggestions — the top one being "make it mandatory". Other specific suggestions were scattered and low in mentions.

Total 941TeleFile Non-Users	Total <u>Non-Users</u> (500) %
Q. 23 – % Saying IRS Can Do Something To Increase Likelihood Of Using 941TeleFile	<u>49</u>
What Can The IRS Do?	
Make it mandatory	12
Provide more information about it	7
Provide a paper trail for it	7
Make it available on-line	5
Make it easier/more convenient	5
Provide confirmation of receipt	3



Findings Among The Total Target Audience

Users and Non-Users



Interest in Entering/Filing Schedule B Using 941TeleFile

• We asked both Users and Non-Users all remaining questions — starting with a series of questions about filing Schedule B using 941TeleFile. Results showed most respondents were unable to answer questions about Schedule B. Among those who did answer, we found low interest in entering/filing Schedule B (even among current 941TeleFile Users), with Non-Users in particular thinking it would be too time-consuming, and with both groups saying the ability to TeleFile Schedule B would have little impact on their interest in using 941TeleFile.

Total Interviews	Total <u>Users</u> (500) %	Total <u>Non-Users</u> (500) %
Q. 27 – Interest in Entering/Filing Schedule B Using Phone		
Very Interested	12	4
Somewhat Interested	8	11
Not Very Interested	4	9
Not At All Interested	10	30
Don't Know/Refused	66	47
Q. 28 – How Time Consuming Would Be to File Schedule B Using Phone		
Much Too Time Consuming	2	13
Somewhat Time Consuming	9	16
Not Very Time Consuming	11	11
Not At All Time Consuming	3	5
Don't Know/Refused	75	55
Q. 29 – Effect of Schedule B Capability on Likelihood of Use on 941TeleFile		
Much More Likely To Use <i>941TeleFile</i>	8	4
Somewhat More Likely To Use 941TeleFile	5	8
Would Have No Effect on Likelihood of Using 941TeleFile	23	43
Don't Know/Refused	64	45



Zero-Wage Returns

- We also asked about Zero-Wage Returns and found <u>only one-fifth to one-fourth aware of this type of return</u>, with fewer having ever filed such a return. Among those who <u>had</u> filed a Zero-Wage Return, the current <u>941TeleFile</u> Users had filed it mainly using <u>941TeleFile</u>, while the current Non-Users had not used <u>941TeleFile</u>. Very few recalled the Invitational Flyer.
- 39% of those never filing a Zero-Wage Return (or never filing one via TeleFile) claimed they were aware that they could file it using *941TeleFile*. However, this was the last question in the series, by which point respondents could guess that they could use *941TeleFile* for this type of return.

Total Interviews	Total <u>Users</u> (500) %	Total <u>Non-Users</u> (500) %
Q. 30 – % Ever Heard of Zero-Wage Return"	18	27
Q. 31 – % Ever Had No Tax Liability, But Still Had To File Form 941	16	24
Q. 32 – Was "Zero-Wage Return" Filed By Telephone, Using 941TeleFile? (New Base = Total Had A Zero-Wage Return) % Who Filed "Zero-Wage Return" Using Telephone/941TeleFile	(82) 74	(120) 4
Q. 33 — Whether Received "Zero-Wage" Invitational Flyer (New Base = Total Filed Zero-Wage Return Using 941TeleFile) % Had Received "Zero-Wage" Invitational Flyer	(61) 12	(5#) 40
(Q. 34 "Total Rec'd. Flyer" Raw Base Too Small For Analysis Of Helpfulness Rating. Base =)	(7#)	(2#)
Q. 35 — Awareness of Filing "Zero-Wage Return" Using Telephone / 941TeleFile (New Base = Never Had Zero-Wage Situation Or Did But Did Not File Using 941TeleFile) % Aware They Could File Using 941TeleFile	(439) 39	(492) 39



Other Federal Business Tax Forms/Schedules Filed By Company

• We asked both Users and Non-Users of *941TeleFile* what other forms and schedules their company files and found that about three-fourths of the companies represented by each group file Form 940 while 4-7% each file Form 1065 (the Partnership return) and Form 1041 (Estates & Trusts return).

Total Interviews	Total <u>Users</u> (500) %	Total <u>Non-Users</u> (500) %
Q. 36 – What Other Federal Business Tax Forms and Schedules Does Company File?		
Form 940, The Employers Federal Unemployment (FUTA) Tax Return	73	78
Form 1065, The U.S. Return of Partnership Income	4	7
Form 1041, The U.S. Income Tax Return for Estates and Trusts	4	6
Don't Know/No Answer	26	21



More On Form 940 – The FUTA Return

• 90%+ of those in companies filing a Form 940 said their 940 is filed by Paper, and about 80% said the 940 return type is a 940EZ. When the <u>940EZ users</u> were asked about their interest in filing the 940EZ via TeleFile, the <u>941TeleFile</u> User group among them had very high interest while the Non-User group did not. However, <u>among the small base of Non-Users with some interest</u> in TeleFiling their 940EZ, fully two-thirds indicated that TeleFiling a 940EZ would lead them to TeleFile <u>both</u> their 940EZ and 941.

Total File Form 940	Total <u>Users</u> (367) %	Total <u>Non-Users</u> (391) %
Q. 37 – Methods Used To File Form 940	,,	76
Paper	90	94
On-Line Filing	3	2
Electronic Filing/e-file	3	2
Other/Don't Know/No Answer	4	2
Q. 38 – % Say Company Files 940 Using Form 940EZ	84	78
Q. 39 — How Interested Would Be In Filing Company's 940EZ Using TeleFile		
(New Base = Total File Form 940EZ)	(308)	(303)
<u>VERY/SOMEWHAT INTERESTED</u>	<u>85</u>	<u>27</u>
Very Interested	70	10
Somewhat Interested	15	17
Not Very Interested	6	19
Not At All Interested	8	53
Don't Know/No Answer	1	1
Q. 40 – Whether Would File Form 941 & From 940EZ Using TeleFile		
(New Base = Total Eligible <i>941TeleFile</i> Non-Users Interested in Filing Form 940 EZ Using TeleFile)	(na)	(81)
% Would File Both 941 and 940EZ Using TeleFile	na	67



Methods Used To File Forms 1065 and 1041

• While base sizes are small, we show the filing methods used for Forms 1065 and 1041 below. In both cases, we see that only about 10% or less are using electronic filing,

(New Base = Total File Form 1065)	Total <u>Users</u> (18#) %	Total Non-Users (36#) %
Q. 41 — Methods Used to File Form 1065		
Paper	83	81
Electronic Filing/e-file	6	11
Don't Know/No Answer	11	8
(New Base = Total File Form 1041)	(20#)	(29#)
Q. 42 - Methods Used to File Form 1041		
Paper	80	79
Electronic Filing/e-file	10	7
Don't Know/No Answer	10	14



Suggestions For Improving IRS Services Related To Forms

- When we asked for suggestions for improvement in IRS services related to tax forms, we found that only 20% of Users and 30% of Non-Users could offer any suggestion.
- While their responses here were quite diffused, we grouped low mentions of similar suggestions together and found that most suggestions related to improving forms, improving the filing process, and improving service in general.

Total Interviews	Total <u>Users</u> (500) %	Total <u>Non-Users</u> (500) %
Q. 45 – Can You Offer Any Suggestions for Improving IRS Services Related to Federal Business Tax Forms		
Had Suggestions For Improvements	<u>20</u>	<u>30</u>
All Miscellaneous Mentions Related To Improving Forms	6	8
All Miscellaneous Mentions Related To Improving The Filing Process	5	6
All Miscellaneous Mentions Of Improving Service	4	4
Generalized Mentions Of Providing More Information	2	2
Total With No Specific Suggestions	78	70
Don't Know/No Answer	2	*



Firmographics

• Finally, looking at the classification measures, we see that the Users and Non-User companies are similar in size, but with Non-Users having less internal decision-making and preparation of Form 941. On a respondent level, we see that the Users and Non-Users have about the same level of Internet access and are quite similar in terms of how they break across the 3 attitudinal segments that are tracked in IRS *e-file* research.

Total Interviews	Total <u>Users</u> (500) %	Total <u>Non-Users</u> (500) %
Median # of Employees Employed by Company	3.1	3.3
Median Revenue in 2002	\$190K	\$180K
Q. A – Who Decides How Company's Form 941 is Filed You and/or other executives or personnel within the company You and/or other executives in consultation with outside tax pro/acct/CPA Your company leaves decision entirely to outside tax pro/acct/CPA	95 2 3	79 5 16
Q. B – Who Actually Prepares Federal Form 941 Actual preparer was someone in the company Actual preparer was another executive or personnel within the company Actual preparer was an outside tax professional, accountant or CPA	96 1 3	79 1 19
Q.48-49: % With Access to Internet	86	79
Technology Attitudinal Segmentation: Tech Leaders Tech Followers Tech Laggards	34 27 39	35 25 40







Methodological Summary

- The 2003 941TeleFile Customer Satisfaction Study was conducted by Russell Research, with all interviewing managed and conducted at the Russell national interviewing facility in Wayne, NJ.
- A total of 1,000 interviews were conducted 500 with 941TeleFile Users and 500 with Non-Users.
- Interviews were conducted during the period of September 24 to November 11, 2003.
- All interviews were conducted on a random (every nth selection) basis from lists of names and addresses provided by the IRS, with Russell Research providing telephone number lookup services.
- At the outset of each screening interview, the interviewer asked for the owner of the business being called and then queried the owner about decision-making and preparation of Form 941 and, if the owner prepared the form, he/she was interviewed. If someone else prepared the form, the owner was asked to refer the interviewer to the appropriate person. In 96% of User interviews and 79% of Non-User interviews, the preparer was someone within the company.
- All interviews were conducted during daytime business hours (10 a.m. to 4 p.m. in each time zone).



Questionnaire Used In Study (Attached Electronically)

